

## Integrated Action Plan of Riga City

### Strategic goals

Temporary use of property is positioned in IAP as an instrument for reuse of vacant space and revitalisation of property while a future application – either commercial or non-commercial – is still unclear. It also serves as an instrument to address the current needs of society through temporary use.

#### 1. G1: Revitalisation

Enhancement of city environment and revitalisation of real estate and brownfields is one of the strategic guidelines set in Riga City Development strategy (“Riga 2030”).

For the purpose of IAP **the revitalisation of property** as a strategic goal is supported with the following subordinate goals:

- To promote the arrangement of the urban environment and the use of vacant private property space in intermediate phase, primarily for socially significant uses, thereby creating a wider positive effect;
- To promote up-keeping and proper maintenance of vacant municipal real estate;
- Increase the potential to lease or sell municipal property.

#### 2. G2: Engaging governance

Effective, responsible and Multilateral cooperation oriented public governance is defined as one of the strategic guidelines set in Riga City Development strategy (“Riga 2030”).

**Engaging governance** is set as a strategic goal within this IAP with an objective of creating more open, society oriented public governance (focusing on city municipality) as well as to facilitate more dynamic cooperation between various municipal institutions, citizen activist groups, non-governmental organisations (NGOs) and private sector.

Taking into account main target audience for temporary use defined by the REFILL project (culture, social business, start-ups), this strategic goal is supported by the following subordinate goals:

- **Development of proactive**, cooperation (not punishment) oriented **instrument** for the prevention of the degradation of private property and the promotion of proper management of vacant real estate;
- **Public participation** – creation of new models for cooperation with various public groups of interest with simpler, more effective process of information collection and dissemination on activities and current needs of society which can be addressed by municipality with promotion and support of property temporary use;
- **Creation of space for public activities and start-ups** - promotion of accessibility of vacant space in neighbourhoods where such space is limited, thus creating neighbourhood centres by means of temporary use;

- **Stimulation of cultural process within neighbourhoods** – utilization of temporary use of properties for neighbourhoods with under developed supply of cultural services;
- **Improvement of social environment** – reduction of excessive concentration of unsafe elements in certain neighbourhoods;
- **Informing the public** – promotion of public information on best practices and advantages of temporary use of properties for various projects.

## Actions

In order to reach strategic goals outlined in this IAP, the following actions and tasks are planned:

Actions	Tasks
<b>G1 Revitalisation</b>	
<b>A1 – Research</b>	<p>A1.1. To carry out the research, planning and preparation activities necessary for the implementation of the temporary use of municipal property as an instrument in practice</p> <p>A1.2. Carry out research to obtain reliable data on the actual situation and the benefits and advantages of temporary use.</p>
<b>A2 – Temporary use as an instrument for urban planning</b>	<p>A2.1. Approbate temporary use of property as a city planning instrument (<i>urban labs</i>).</p> <p>A2.2. Facilitate the temporary use of private property as an opportunity for private owners to test the possible uses of property for future use (prototyping).</p> <p>A2.3. To promote the use of ideas of citizens integrated into temporary use cases of property in the process of urban planning.</p>
<b>G2 Engaging governance</b>	
<b>A3 – Model for internal collaboration of institutions</b>	A3.1. Approbate the temporary use of property as a pilot process for obtaining knowledge and for promoting functional (horizontal) cooperation between municipality departments.
<b>A4 – Model for external collaboration</b>	A4.1. Exercise the temporary use instrument as a pilot process for customer-oriented collaboration with non-governmental organizations and private owners.

**A5 – Instruments, legal framework**

A5.1. Identify a set of activities and tools that would facilitate temporary use in the municipality's properties and private properties, and, if necessary, making changes to the municipal regulatory acts.